



May 19, 2026

The Honorable Sean Duffy, Secretary
The Honorable Stephen M. Carmel, Maritime Administrator
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, D.C. 20590

Re: PIDP Application – Port of Mobile, Alabama, “Main Dock Area Master Plan Development”

Dear Secretary Duffy and Administrator Carmel:

I am writing to express ArcelorMittal’s support for the Port of Mobile, Alabama, application for Main Dock Area Master Plan Development to the U.S. Department of Transportation's Maritime Administration for a Port Infrastructure Development Program (PIDP) discretionary grant this funding cycle. This planning effort represents a prudent and necessary investment that will advance nationally and regionally significant freight infrastructure through strategic, data-driven decision-making.

ArcelorMittal (AM) Calvert is a steel plant located in Calvert, Alabama, about 35 miles north of Mobile and currently employs over 1,800 team members. AM Calvert is recognized as one of the most advanced steel finishing facilities in the world and is highly complementary to ArcelorMittal's existing portfolio of world-class assets. The facility includes a river terminal, hot strip mill, cold rolling mill, three hot-dip galvanizing lines, rail yard, and supporting infrastructure. The facility serves automotive, construction, pipe and tube, service center, and appliance/ HVAC industries with an impressive portfolio of steel grades for high-value applications including hot rolled bands, hot rolled pickled and oiled, cold-rolled, and advanced coated products. AM Calvert also helps ArcelorMittal to meet increasing OEM demand for advanced high strength steels that are needed to produce lighter-weight, more fuel-efficient vehicles.

AM Calvert recently began operating a new electric arc furnace (EAF) which has expanded the types of inbound raw materials and subsequently the complexity of managing the overall supply chain. Further, construction of a non-grain-oriented electrical steel (NOES) facility is well underway.

The proposed Main Dock Area Master Plan will establish a comprehensive, long-term framework to guide future port related infrastructure investments that improve freight mobility, operational efficiency, and a state of good repair at the Port of Mobile. The planning effort will assess current conditions, forecast future freight demand, and evaluate multimodal access to ensure infrastructure investments are coordinated, sequenced, and aligned with regional and national supply chain needs. By doing so, the Master Plan will position the region to accommodate economic growth while maximizing the performance and reliability of existing assets.

This initiative has clear regional and national significance, as the Port and its supporting infrastructure serve as a critical node in the regional freight system and the broader national transportation network. Development of the Master Plan will support informed capital programming, improve coordination among public and private stakeholders, and ensure that future projects advance USDOT priorities such as freight movement efficiency, economic competitiveness, and supply chain resilience.

The Main Dock Area Master Plan will also prioritize resiliency, sustainability, and risk reduction by strengthening the Port's ability to withstand extreme weather events and other disruptions and integrating asset vulnerability assessments, along with operational efficiency strategies into long term planning. These elements will help reduce future disruptions, improve infrastructure durability, and ensure the Port remains a reliable component of the national freight system over time.

ArcelorMittal is in strong support of the Port of Mobile's grant application, and we look forward to the benefits, if awarded, that this project will provide the state and our facility once completed. We urge the Maritime Administration to provide full, fair, and favorable consideration to this PIDP application. Thank you for your attention to this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom R. Dower".

Tom Dower
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